



**JOINT BOARD OF DIRECTORS/MEDICAL STAFF  
SPECIAL BOARD PLANNING MEETING MINUTES**

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
<p><b>PRESENT AT MEETING:</b></p>	<p><b>Board:</b> Roger Kahn, President; Larry Long, Treasurer; John Mohun, Vice President; Karen Sessler, M.D., Secretary  <b>Medical Staff:</b> Chris Arth, M.D.; Gina Barta, M.D.; Debbie Brown; Lisanne Burkholder, M.D.; Bob Chase, M.D.; Shawni Coll, D.O.; Ellen Cooper, M.D.; Jeff Dodd, M.D.; Ali Ganong, M.D.; Rick Ganong, M.D.; Larry Heifetz, M.D.; Ed Heneveld, M.D.; Reini Jensen, M.D.; Myron Kamenetsky, M.D.; Syndi Keats, M.D.; David Kitts, M.D.; Joy Koch, M.D.; Ahrin Koppel, M.D.; Paul Krause, M.D.; Tim Lombard, M.D.; Eddie Mozen, M.D.; Pat Osgood, M.D., Daphne Palmer, M.D.; Gregg Paul, M.D.; Jeanne Plumb, M.D.; Chris Richards, M.D.; Alar Saaramets, M.D.; Josh Scholnick, M.D.; Chris Skaff, M.D.; Emily Smith, M.D.; Tom Specht, M.D.; Peter Taylor, M.D.; Brad Thomas, M.D.; Steve Thompson, M.D.; Greg Tirdel, M.D.; Nina Winans, M.D.  <b>Staff:</b> Bob Schapper, CEO; Virginia Razo, PharmD, Chief Operating Officer; Crystal Betts, Chief Financial Officer; Lynn Barr, Chief Innovation Officer; Judy Newland, RN, IVCH Administrator/Chief Nursing Officer; Terri Schnieder, Director, Medical Staff Services; Paige Thomason, Director, Marketing &amp; Communications; Janet Van Gelder, RN, Lisa Anderson, Medical Staff, Administrative Assistant; Jeanne McAuliffe, Executive Assistant</p>	
<p>1. <b>Social Time</b></p>		
<p>2. <b>Dinner</b></p>		
<p>3. <b>Call to Order</b></p>	<ul style="list-style-type: none"> <li>• Mr. Kahn called the meeting to order at 6:30 p.m. and thanked the physicians for such a great turn out this evening. He then turned the meeting over to Dr. Barta;</li> <li>• Dr. Barta stated:</li> </ul>	



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	<ul style="list-style-type: none"> <li>✓ A group of physicians and Board Members attended an Estes Park education session and one of the speakers they heard was Dr. Bittman;</li> <li>✓ It is a pleasure to have Dr. Bittman here to address the medical staff;</li> <li>✓ The Medical Executive Committee agreed to have Dr. Coll act as Administrative liaison between the medical staff, Board of Directors and Administration.</li> </ul>	
4. Roll Call	It was noted that all four Board Members were present.	
5. Clear the Agenda/Items Not On the Posted Agenda	Mr. Kahn cleared the agenda and asked if there were any changes to the agenda as posted. There were none.	
6. Input -- Audience	Audience input was sought, but none was offered.	
7. Introduction	<ul style="list-style-type: none"> <li>• Dr. Coll introduced Dr. Barry Bittman;</li> <li>✓ Dr. Bittman is a neurologist, author and speaker;</li> <li>✓ He is the Chief Innovation Officer of Meadville Medical Center;</li> <li>✓ A group of physicians and Board Members attended Estes Park and heard him speak;</li> <li>✓ They wanted him to come and speak so more of the medical staff could hear what he has to say;</li> <li>✓ She welcomed Dr. Bittman.</li> </ul>	
8. Guest Speaker: Barry Bittman, M.D. Medical Homes, Community Case Management, Developing New Systems of Care in Alignment with Goals of the Affordable Care Act and Triple Aim	<ul style="list-style-type: none"> <li>• Dr. Bittman began the evening by telling a little bit about himself;</li> <li>• Gave a presentation entitled, "Reengineering Healthcare In Your Community", highlights as follows:                             <ul style="list-style-type: none"> <li>✓ Quality healthcare is in jeopardy;</li> <li>✓ The cost of healthcare has grown dramatically over the last few years in the U.S.</li> <li>✓ Approximately \$8,000 per person is spent on healthcare</li> </ul> </li> </ul>	



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	<p>in the U.S. annually;</p> <ul style="list-style-type: none"> <li>✓ Millions of Americans are uninsured with additional people underinsured;</li> <li>✓ The U.S. is an aging nation;</li> <li>✓ How can hospitals increase efficiencies, cut costs and still deliver quality healthcare;</li> <li>✓ Hospitals and medical staffs must work together to be successful;</li> <li>✓ There must be an outcomes-based focus on “optimizing health outcomes and quality in concert with cost-effectiveness;”</li> <li>✓ Maslow’s Hierarchy of Needs was reviewed;</li> <li>✓ Healthcare fits in under “safety needs” at the base of the pyramid;</li> <li>✓ He explained the Patient-Centered Medical Home;</li> <li>✓ The Community Care Network (CCN) was explained;</li> <li>✓ The concept of building a “Patient Centered Medical Condominium” and the key elements ;</li> <li>✓ The affordability of care coordination, bundled payments and shared savings programs were all reviewed;</li> <li>✓ Accountable Care Organizations (ACOs) were explained;</li> <li>✓ He noted that the healthcare bill was actually introduced during the Bush Administration and never had any opposition until it became associated with Obama;</li> <li>✓ Healthcare is in trouble;</li> <li>✓ What can we and are we going to do about it?</li> <li>✓ <a href="mailto:bbittman@healthcare.org">bbittman@healthcare.org</a></li> </ul> <ul style="list-style-type: none"> <li>• Dr. Coll asked Ms. Barr to come up and give some more information before questions were addressed;</li> </ul>	



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	<ul style="list-style-type: none"> <li>• Ms. Barr stated:                             <ul style="list-style-type: none"> <li>✓ Because of the way the rules were written 80% of our patients would be assigned to urban hospitals;</li> <li>✓ Last year she approached Renown and asked them if they would be interested in partnering with the 12 rural hospitals that she is working with;</li> <li>✓ Renown has a great number of patients that come from rural hospitals;</li> <li>✓ They are willing to partner with us in an ACO;</li> <li>✓ With Renown's assistance, it has become possible for us and the 11 other rural hospitals to create an ACO;</li> <li>✓ This as a great opportunity if we can be effective in doing this, to lead the nation;</li> <li>✓ Renown has been incredibly generous in working with us;</li> </ul> </li> <li>• Dr. Bittman stated that Renown is getting as much out of this partnership as the rural hospitals are, they are being generous because it is good business for them;</li> <li>• The meeting was opened up for questions and discussion;</li> <li>• Dr Ganong asked Dr. Bittman about utilization and cost savings for quality, not knowing exactly who our frequent flyers are. Do you have any comments about a single payor system;</li> <li>• Dr. Bittman stated that Medicare works pretty well; there hasn't been a lot of progress, just a lot of promises.</li> </ul>	
<p>9. <b>Board Members Reports/Closing Remarks</b></p>	<p>There were none.</p>	
<p>10. <b>Adjourn</b></p>	<p>The meeting adjourned at 8:57 p.m.</p>	