



DATED: 6/26/12

Page 14300

BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
PRESENT AT MEETING:	<p>Board Members: Ken Cutler, M.D., President; Roger Kahn, Vice President; Larry Long, Secretary; John Mohun, Treasurer; Karen Sessler, M.D., Board Member</p> <p>Staff: Bob Schapper, CEO; Virginia Razo, PharmD, Chief Operating Officer; Crystal Betts, Chief Financial Officer; Judy Newland, RN, IVCH Director of Operations, Chief Nursing Officer; Midian Downing, RN, Interim Director, Quality & Regulations; Jeanne McAuliffe, Executive Assistant</p>	
1. Call to Order	Dr. Cutler called the meeting to order at 4:02 p.m.	
2. Roll Call	Roll call reflected that all Board Members were present.	
3. Clear the Agenda/Items Not On the Posted Agenda	The agenda was cleared. There were no changes to the agenda as posted.	
4. Input -- Audience Employee Associations	Audience input was sought, but none was offered. There were no Employee Association representatives present.	
5. Closed Session: A. Approval of closed session minutes of 5/29/12 B. Health & Safety Code Section 32155: Annual Quality/Risk/Patient Safety Report 2011 C. California Government Code Section 54956.9(c): Potential Litigation (2 cases) D. Health & Safety Code Section 32155: Medical Staff Credentials E. Government Code Section 54957: Chief Executive Officer Monthly Performance	<p>The meeting proceeded into closed session at 4:04 p.m.</p> <p>The closed session minutes of 5/29/12 were approved with a minor correction.</p>	<p><u>It was moved, seconded and carried to approve the closed session minutes of 5/29/12 with the noted correction.</u></p>



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
Evaluation		
	The meeting reconvened into open session.	<u>It was moved, seconded and carried to approve the medical staff credential report as presented and recommended for approval by the Medical Staff.</u>
6. Dinner Break	A dinner break was taken at	
7. Open Session Call To Order	Dr. Cutler called the open session to order at 6:10 p.m.	
OTHERS WHO JOINED MEETING FOR OPEN SESSION:	Staff: Ann Delforge, RN; Paige Thomason, Bob Tilton, Wendy Buchanan, Chris Spencer, Jayne O'Flanagan, Marsha Schapper, Terri Schnieder Others Present: Reini Jensen, M.D., Adela Gonzalez del Valle, Karen Milman, M.D., Nevada County, Glen Harelson, Natalie B, Nina Winans, M.D.	
8. Clear The Agenda/Items Not on the Posted Agenda	The agenda was cleared. Item 15 I was moved up on the agenda, as well as the CIO	
9. Input Audience Employee Associations	Audience input was sought	
10. Medical Staff Report A. Medical Staff -- Rules and Regulations: H&Ps B. Department of Anesthesia -- PCEA Orders, Revised C. Department of Emergency Medicine – ED Transition Orders, Revised D. Health & Safety Code Section 32155: Medical Staff Credentials	Dr. Coll gave the Medical Staff Report, highlights as follows: <ul style="list-style-type: none"> • Two high school scholarship awards were given; • Ms. Prior was awarded a scholarship for educational assistance; • The Medical Staff recommends for approval items 1-6 as follows: <ol style="list-style-type: none"> 1. Medical Staff: Rules and Regulations: H&Ps; 2. Department of Anesthesia: PCEA Orders–Revised; 3. Department of Medicine: ED Transition Orders-Revised; 4. QA Committee (Med Record Review Committee): H&P Form—Revised; 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
<p>E. Oncology Services – TeleHealth Agreement with Eastern Plumas F. Renown TeleHealth Member Agreement</p>	<p>5. Department of Medicine: Renown TeleHealth Agreement; 6. Department of Medicine: Eastern Plumas TeleHealth Agreement—Oncology Services</p>	<p><u>It was moved by Mr. Long, seconded by Dr. Sessler to approve items 1-6 as presented.</u></p>
<p>11. Consent Calendar: A. Minutes of Meetings of: 5/29/12 at 2 p.m., 5/29/12 at 4 p.m. B. Financial Report – May 2012 C. New Contracts for: : a) PSA, Thoracic Surgery Program Consultant, Royce Calhoun, M.D. b) IVCH MSC PSA for Patrick Osgood, M.D. c) MSC Interim MSA, PSA, Security Agreement Landlord Consent To Sublease and Estoppel Certificate and Sublease for Tahoe Forest Women’s Center d) MSC PSA for Shawni Coll, D.O. D. MSC Contract Renewals for: a) 1st Amendment to MSC PSA, Ellen Cooper, M.D. b) 1st Amendment to MSC PSA, Joshua Scholnick,</p>		<p><u>It was moved by Mr. Kahn and seconded by Mr. Mohun to approve the consent calendar as listed. Motion carried unanimously.</u></p>



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
<p>M.D.</p> <ul style="list-style-type: none"> c) 1st Amendment to MSC PSA, Sierra Mountain Multi-Specialty Group (SMMG) (J. Timothy Lombard, M.D.) d) 1st Amendment to MSC PSA, GI, Gerald Schaffer, M.D. e) 2nd Amendment to MSC PSA, North Lake Pediatrics f) 1st Amendment to MSC PSA, Gregory Tirdel, M.D. g) 1st Amendment to MSC PSA, Robert Chase, M.D. h) 2nd Amendment to MSC PSA, Silver State Hearing & Balance Renewal i) 2nd Amendment to MSC PSA, Sierra Nevada Oncology (SNO) <p>E. Auto-Renewal Contracts for:</p> <ul style="list-style-type: none"> a) Tahoe Forest Women's Center, OB/GYN Call Agreement <p>F. Contract Renewals With No Changes:</p> <ul style="list-style-type: none"> a) Medical Director, ECC, Gregg Paul, M.D. 		



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
<p>b) Medical Director, Home Health Services, Gina Barta c) Medical Director Rehab Services, Jeff Dodd, M.D. d) North Tahoe Emergency Services</p>		
<p>12. Executive Officer's Report A. COO Operations Report B. Nursing Report C. Legislative/Community Update D. IVCH Report E. CIO/EHR Report</p>	<p>Mr. Schapper stated that Ms. Barr covered most of what was in his report; Ms. Razo stated that her written report is in the packet, she doesn't have anything else to add; Ms. Newland had nothing to add; Ms. Barr gave her CIO/EHR Report:</p> <ul style="list-style-type: none"> • We didn't get the Innovation Challenge Grant; • A very strong plan was put together, now we just need to find funding; • We had filed our letter of notice to become an ACO, but found out that we need a whole lot more beneficiaries than we have; • It is also a nonstarter for the urban hospitals and puts them in a bad position because they can't manage those patients in the rural areas; • This may present an opportunity for us to contract with the urban ACO's and potentially, if we move to the Medical Home Model for per member, per month bonuses, it could help us pay for the programs; <p>EMR Update</p> <ul style="list-style-type: none"> • T-Systems is in and from a technology point of view it was a very clean install, from a user perspective it is changing a lot of things and our physicians are in a learning curve. Staff 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<p>has done a tremendous job, Dr. Keats has done an amazing job, and Ms. Brink has done a terrific job. Now it is about training and process optimization.</p> <ul style="list-style-type: none"> • EPIC will be 10 times as hard and CPSI will be 10 times harder than that; It will be a rough year; 	
<p>13. Presentations/Staff Reports</p>		
<p>A. Access Healthcare Nevada</p>	<p>Ms. Barr introduced Sherry Rice, Executive Director of Access to Healthcare Network (AHN) that provides care for the low income uninsured in Nevada. The program was discovered through work done by the Wellness Neighborhood; Ms. Rice distributed an information packet and stated;</p> <ul style="list-style-type: none"> • About five years ago, this program was started in Washoe County; • St. Mary's, Renown and the County came together to look at ways to handle the uninsured population; • There are about 600,000 uninsured people in Nevada; • Nikki King, COO and Michael O'Carroll, CFO were introduced; • The program was described, highlights as follows: <ul style="list-style-type: none"> ✓ A network of providers has been put together which includes Mental Health, Dental/Vision, Specialty Care Providers; Diagnostic & Ancillary Services, Surgery, Hospital, Pharmacy and primary care providers; ✓ The AHN Shared Responsibility Model was reviewed and explained; ✓ The hospitals are the absolute lynchpin of this program; ✓ Membership eligibility for the program was explained; ✓ Every single member is assigned a care coordinator; ✓ Members must pay cash at the time of service; ✓ Membership in this program is a privilege, not a right; 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	<ul style="list-style-type: none"> ✓ 16,000 people have been put on this program in four years; ✓ 105 members have been asked to leave for non payment and only 5 members for no call/no shows; ✓ A patient care fund was created, she explained how it works; ✓ A Health Savings IDA Program, sponsored by Wells Fargo & Charles Schwab, was created, which was explained; ✓ A rural mental health program was set up and has been a marvelous program; • Dr. Cutler asked if any quality measures are done with their providers. Ms. Rice responded that they don't, but they do have a grievance process for members to follow. It was noted that providers must have privileges at at least one hospital; • Dr. Sessler asked if there were any problems with overwhelmed providers. Ms. Rice stated that there has not been any problems in that area; • Ms. Schapper asked how it is going with bringing this program into California. Ms. Rice stated that they could do that and offered some options. She stated that it would be up to the District how or if they would like to proceed; • The Board thanked Ms. Rice and her team for coming this evening. 	
<p>B. Innovation Challenge Grant Update</p>	<p>This was covered under Ms. Barr's CIO/EHR Report previously.</p>	
<p>14. Board Committee Reports/ Recommendations A. Governance Committee</p>	<p>A. Dr. Sessler stated that Governance Committee met, the contracts were all approved under the consent calendar; They will be talking more about Education</p>	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

<p>Meeting – 6/11/12 B. Quality Committee Meeting – 6/14/12 C. Personnel/Retirement Committee Meeting – 6/25/12</p>	<p>B. Dr. Sessler stated Quality Committee was an extraordinary meeting: ✓ It was a “listen and learn” meeting and a moving experience; ✓ From that meeting, each person present was asked to document what they heard in terms of follow up and to do items. Each list would be turned in to staff to create a list of items to work on and improve to move forward. Then, we will circle back to that family with the information and let them know what was identified and the plan to address it; ✓ The patient “listen and learn” will be done about once a year to see things from a patients perspective; ✓ At this meeting, it was a family member of a patient who approached us with concerns. She was invited to attend the Quality Committee meeting and tell her story.</p> <p>C. Mr. Kahn stated that Personnel/Retirement Committee met yesterday with Mr. Rybicki and the Employee Association Representatives. ✓ Before moving forward with the next contract, they went through the contract to do clean up, simplify and get rid of things that shouldn’t be in there in regards to the non economic issues that get rushed through each time; ✓ One of the Foundations of Excellence is to be the best place to work and practice, but we don’t know what that means. The committee will work to identify what that means and how to measure it so it has some teeth; ✓ There was a discussion about the health plan and how the costs just keep going up. Some ideas were shared on ways to perhaps get a handle on the cost. Mr. Schapper stated that those recommendations will come</p>	
---	--	--



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	to the Board at the July meeting.	
<p>15. Items for Board Discussion And/ Or Action A. Approval of FY 2012-2013 Operating & Capital Budget</p>	<p>Ms. Betts stated:</p> <ul style="list-style-type: none"> • The Board reviewed the budget in detail at a Special Board meeting last Thursday, 6/21/12; • Highlights of the Budget were reviewed, as follows: <ul style="list-style-type: none"> ✓ EBIDA of \$4.4 million, ✓ Net Income is targeted at \$913,500 due to depreciation; ✓ Return on Equity of .9%; ✓ The FY 2013 Budget is very similar to FY 2012 Budget; ✓ There will be a very minimal increase in FTE's; ✓ Contractual Allowance, expecting reductions in reimbursement from Medicare/Medi-Cal Reimbursement; ✓ The market increases or minimum percentage increases according to the Bargaining Units; ✓ Targeting Days Cash on Hand at the end of 2013 to be about 173 days; ✓ Anticipating significant investment in capital; ✓ Capital Expenditures, total capital recommended at \$12 ✓ Incorporated ten year financial forecasts as well as detailed schedules; ✓ A few updated schedules have been incorporated as requested at the last meeting; 	<p><u>It was moved by Mr. Kahn and seconded by Mr. Long to approve the FY 2012-2013 Operating & Capital Budget. Motion carried unanimously.</u></p>
<p>B. Approval of FY 2014-2016 Capital Budget</p>	<p>Ms. Betts stated:</p> <ul style="list-style-type: none"> • The Board just approved the FY 2013 Capital Budget; • Now she needs approval of the FY 2014-2016 Capital Budget 	<p><u>It was moved by Mr. Kahn and seconded by Mr. Mohun to approve the FY 2014-2016 Capital Budget. Motion carried unanimously.</u></p>
<p>C. Review Bond Financing Process, Passage of Bond</p>	<p>Mr. Hicks joined the meeting via conference call to discuss the Bond;</p> <ul style="list-style-type: none"> • Ms. Betts asked Mr. Hicks to walk the Board through the 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<p>Bond process;</p> <ul style="list-style-type: none"> • Mr. Hicks stated that he will provide an overview and explained that this is the third and final distribution of the GO Bond; <ul style="list-style-type: none"> ✓ The Resolution for \$26,100,000 which is before you is the final issuance and similar to the bonds issued in 2008 and 2010; ✓ These bonds have been sold as required by the Health & Safety Code; ✓ It is our expectation that these bonds will be rated the same as the 2008 GO Bond; ✓ The bond proceeds will be used for the brick & mortar portions of the Measure C projects, but cannot be used to finance personal property; • Ms. Betts stated in the Preliminary Official Statement we now have to disclose risks in the healthcare industry, which is why we need to wait until after the Supreme Court Ruling on the Affordable Care Act on Thursday; • Mr. Hicks continued: <ul style="list-style-type: none"> ✓ We plan to close and receive funds on 8/2; ✓ At the July Board meeting, the Board will be asked to approve the tax rate resolution which will apply not only to these 2012 Series C Bonds, but also to the Series A and B bonds issued in 2008, 2010 respectively; ✓ The funds will be deposited into the project fund and available for eligible for project funding. ✓ He asked if there were any questions. There were none. 	
<p>D. Resolution No. 2012-04 Resolution Authorizing the Issuance And Sale of Its</p>	<ul style="list-style-type: none"> • Mr. Hicks stated: <ul style="list-style-type: none"> ✓ Exhibit A is the form of the actual bond; ✓ Exhibit B is the Official Notice of Sale. This is the 	<p><u>It was moved by Mr. Kahn and seconded by Mr. Long to approve Resolution No. 2012-04</u></p>



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
<p>General Obligation Bonds, Election of 2007, Series C (2012) In The Aggregate Principal Amount of Not-To-Exceed \$26,100,000</p>	<p>document that is used with the Official Statement;</p> <ul style="list-style-type: none"> ✓ Exhibit C is the Form of Notice of Intention, which is required by the Health & Safety Code and will be published on 7/11 in the local newspaper; ✓ Exhibit D is the Form of Notice of Intention, National; ✓ Exhibit E Form of Paying Agent/Bond Registrar/Costs of Issuance of Agreement; and ✓ Exhibit F is a Form of Disclosure Certificate, that requires the District to provide updated information annually ✓ He asked if there were any questions. <ul style="list-style-type: none"> • Ms. Betts added that we have used the same counsel used in the past, Brian Quint, George Spilsbury and Steve Gross as District Counsel. <p>There were no questions.</p>	<p><u>Resolution Authorizing the Issuance and Sale of Its General Obligation Bonds, Election of 2007, Series C (2012) In The Aggregate Principal Amount of Not-To-Exceed \$26,100,000. A roll call vote was taken as follows:</u> <u>Dr. Sessler, Aye,</u> <u>Mr. Mohun, Aye</u> <u>Mr. Kahn, Aye,</u> <u>Dr. Cutler, Aye,</u> <u>Mr. Long, Aye.</u> <u>Motion carried unanimously.</u></p>
<p>E. Resolution No. 2012-05 Resolution Authorizing the Preparation and Execution of Certain Documents in Connection with the Lease Financing and Certain Essential Equipment and Directing Certain Actions with Respect Thereto</p>	<ul style="list-style-type: none"> • Mr. Hicks stated: <ul style="list-style-type: none"> ✓ This authorizes the District to enter into a 60 month Master Equipment Lease/Purchase Agreement with Banc of America in an amount not to exceed \$6 million with an interest rate not to exceed 1.75%; ✓ It authorizes the District to purchase and fund certain essential equipment; ✓ Today B of A has set the lease rate at 1.41%; ✓ Twenty proposals were sent out to twenty perspective lenders; ✓ B of A was selected due to the low interest rate; ✓ They also had very favorable terms and conditions related to other aspects of the lease; ✓ If this is approved tonight, we would expect to finalize lease documents on 7/6 and close lease financing on 	<p><u>It was moved by Mr. Long and seconded by Mr. Mohun to approve Resolution No. 2012-05 Resolution Authorizing the Preparation and Execution of Certain Documents in Connection with the Lease Financing and Certain Essential Equipment and Directing Certain Actions with Respect Thereto. A roll call vote was taken as follows:</u> <u>Dr. Sessler, Aye.</u> <u>Mr. Mohun, Aye</u> <u>Mr. Kahn, Aye</u> <u>Dr. Cutler, Aye</u></p>



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<p>Friday, 7/13;</p> <ul style="list-style-type: none"> ✓ Assuming the lease is closed on 713, on that date the District would be reimbursed for any prepaid lease expenditures, the remainder would be put in a fund to be used over the years for other equipment as needed. • Ms. Betts stated: <ul style="list-style-type: none"> ✓ The equipment listing hasn't been modified since the last time the Board reviewed it; ✓ We anticipate a 12-18 month window to reimburse ourselves, but we have up to three years that the funds can sit there if necessary. 	<p><u>Mr. Long, Aye</u> <u>Motion carried unanimously.</u></p>
<p>F. Approval of New IVCH Foundation Board Member: Gerald W. Eick</p>	<p>Ms. Newland stated that at the June Foundation meeting, the Foundation requested that the District Board approve the addition of new Foundation Board Member, Gerald W. Eick.</p>	<p><u>It was moved by Mr. Kahn and seconded by Dr. Sessler to approve Gerald W. Eick as a new IVCH Foundation Board Member.</u> <u>Motion carried unanimously.</u></p>
<p>G. CHA Board Appointment</p>	<ul style="list-style-type: none"> • Mr. Schapper stated: <ul style="list-style-type: none"> ✓ Recently, he has been asked to serve as a member of the CHA Board of Directors; ✓ Hospital Administrators are frequently asked to serve on various Boards; ✓ The reason he has put this on the agenda is because some of the travel required is not local; ✓ He has served on various Boards and other committees during his tenure here, but most of those require travel just to Sacramento; ✓ CHA Board would require him to travel all over the State of California; ✓ He felt like it was unusual by comparison to other Boards he has served on; 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	<ul style="list-style-type: none"> ✓ If the Board would rather he not serve on this Board, he would let Duane Dauner know he wouldn't be able to serve. • Mr. Long stated that he believes Mr. Schapper would be an asset on that Board and good would come out of it; • Dr. Cutler asked how large a Board this is. Mr. Schapper responded that it is about a 26 member Board, so it is a fairly large Board; • Mr. Mohun stated that he believes it is a great opportunity to have a voice for rural hospitals on the Board; • Mr. Kahn concurred that it might be beneficial for Mr. Schapper to serve. • The Board is in favor of Mr. Schapper serving on this Board. 	
<p>H. Contract Renewal With Changes for Sierra Tahoe Respiratory Care Services, Inc.</p>	<ul style="list-style-type: none"> • Ms. Razo stated: <ul style="list-style-type: none"> ✓ In the packet is a contract summary sheet and a newly revised contract for respiratory services; ✓ She explained the methodology of how the terms of this contract were arrived at; ✓ Discussions have been held for quite some time with Mr. Tilton; ✓ It was difficult to get a good handle on what we have been paying for; ✓ A consultant was hired to help determine the cost of creating a Respiratory Department of the hospital; ✓ There were some gaps between the consultant's estimations and what the true cost would actually be; ✓ This contract is within 13% of fair market value over the next three years; ✓ Through good faith, Mr. Tilton has offered to donate the equipment which he has purchased over the years to the 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<p>hospital which helps close the 13% gap;</p> <ul style="list-style-type: none"> ✓ He also brings great expertise to the District; ✓ This is a 3 year contract and the terms are clearly defined; ✓ Staff recommends that the Board approve the contract; ✓ She explained why this contract wasn't brought through Governance Committee as is normally the channel to go up through the Board; <ul style="list-style-type: none"> • Mr. Schapper thanked Mr. Tilton for the quality of service he and his staff have provided over the years to the community. • Mr. Mohun stated that he is pleased that Mr. Tilton will be continuing on as a contracted service with the District and the community. • Mr. Tilton stated that this was a difficult contract. He started here 43 years ago. His mom was on the first committee to build this hospital. He was born in a cab while his mom was in route to the hospital in Reno. • Ms. Spencer stated that there has never been an infection related to Respiratory Therapy in 27 years. 	<p><u>It was moved by Mr. Long and seconded by Mr. Mohun to approve the contract as presented. Motion carried unanimously.</u></p>
<p>I. Wellness Neighborhood</p>	<p>Ms. Barr stated that Ms. Schneider is ill this evening, so she will be reporting;</p> <ul style="list-style-type: none"> • This work began with the Community Needs Assessment (CNA); • From the CNA, a Workshop was held with the Board of Directors and five goals were established; • The goals were reviewed; • The Five Value Maps with recommendations (some overlap each other) were reviewed: <ul style="list-style-type: none"> a) Immunizations: <ul style="list-style-type: none"> Recommendations: 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	<ul style="list-style-type: none"> ✓ All physicians participate in the CAIR Registry; ✓ Inform and educate parents that decide not to immunize their children to alleviate fears; ✓ Publish articles about immunizations, ✓ Have healthcare staff attend kindergarten roundups and ideally have a vaccine clinic at the roundups; Cost: \$32,000/annually b) Substance Abuse Recommendations: <ul style="list-style-type: none"> ✓ SBIRT (immediate intervention in the ER), cost \$5,000/year; ✓ Alcohol Education is a program for 9th graders, an online program, cost \$7,000/year; ✓ Co-Locate Behavioral and Mental Health Services where primary care is delivered, cost: \$40,000-\$120,000/year per provider; c) Mental Health Recommendations: <ul style="list-style-type: none"> ✓ Co-locate Behavior Health and Mental Health services with primary care (\$40,000-\$120,000/yr); ✓ Hispanic BH/MH \$140,000 x2x .25 FTE); ✓ Access to Health Network; Community Case Manager (\$120,000/year) to manage high risk patients; d) Medical Home Recommendations: <ul style="list-style-type: none"> ✓ Wellness Neighborhood Outreach – how do you make sure everyone has a primary care provider (\$100,000); ✓ Pay physicians to manage the chronically ill (\$5000/yr); 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<ul style="list-style-type: none"> ✓ Community Case Manager (\$120,000) – manage high risk patients, keep them well and out of the hospital; ✓ Advice Nurse (\$80,000); ✓ Visiting Nurses (\$100,000 ea.); ✓ Medical Director for this program (\$37,000); ✓ Certify clinics as primary care medical homes, which would create a bar for us to reach and keep us focused on providing care (\$37,000); ✓ Community Health Workers to work with the community case manager and physicians (\$45,000 x 8); ✓ Co-locating BH/MH services (\$40,000-\$120,000 x4); Consulting Pharmacist, (\$25,000); ✓ Web Site Manager to update the website for communications, have an up to date resource where all the resources are in the community (\$50,000); ✓ Home Monitoring Equipment (\$80,000); ✓ Dietician/Exercise Physiologist/Financial Counselor (\$90,000 ea.) <p>e) Ethnic Disparities Recommendations:</p> <ul style="list-style-type: none"> ✓ Dental, children who end up in the OR due to dental issues (\$25,000); ✓ Promotoras, expand what we currently have (\$10,000 x 8 x .25 FTE); ✓ Access to Health Network; Community Case Manager (\$120,000); ✓ Be-Fit/Health Food, higher obesity, lower activity levels (\$74,000); Hispanic BH/MH (2 x .25 FTE x \$140,000); 	
--	--	--



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<ul style="list-style-type: none"> ✓ Transportation, this is a major barrier to getting care (\$10,000); ✓ Community Health Workers specific to Hispanic (\$45,000 x2); Cultural Competency (\$6,000); • Triple Aim and how they all fit together and the goal of improved patient care, improved population health and lowering costs; • The Recommendations to the Board are: <ul style="list-style-type: none"> ✓ To create an ad hoc Board Wellness Committee; ✓ Take program recommendations to Finance Committee to apply accurate cost analysis; ✓ Work with Wellness Neighborhood volunteers to determine best framework to advance the programs; ✓ Find sources of funding; • Mr. Kahn asked if some of these issues could be prioritized to hit some of the lower cost, high impact issues first while working on some of the other issues; • Dr. Cutler stated that there are lots of questions, who would be on the ad hoc committee, who would refine the budgets; • Ms. Barr responded that she would work on the budgets and the committee should work to prioritize the issues, determine where that low hanging fruit might be, what's the plan for getting as many of these in place as possible, create a step-wise plan on what to go after first; • Dr. Cutler stated that he wants to keep the momentum on this going; • For the ad hoc committee, Dr. Cutler and Dr. Sessler stated that they would participate, perhaps Foundation representation would be appropriate, as well as some of the folks that were involved in the Wellness Neighborhood; 	
--	---	--



DATED: 6/26/12

Page 14317

BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<ul style="list-style-type: none"> • Mr. Kahn suggested that each of the areas appoint someone to serve on the ad hoc committee, then have the Wellness Neighborhood groups stay together, perhaps meet a couple of times a year to keep continuity; • Dr. Sessler stated that the structure that was developed to achieve the current goals should stay together indefinitely to accomplish the goals. Some of the homes had focus groups, so it is important that we show them we're working on this and value their time; • Dr. Jensen stated that she believes it would be very helpful to have the counties involved in this area. The health of our District overlaps with the counties; • Dr. Milman stated that she can't speak for Placer County, but Nevada County is always interested in collaboration; • Mr. Harelson stated that he believes Placer County feels the same, Dr. Burton and Dr. Starr have been involved and indicated an interest in working with the hospital and the District; • Dr. Milman stated that it is up to the Board as to how much involvement they want from the counties; • Dr. Jensen asked about time frame, how long is the involvement; • Discussion was held; • Dr. Cutler thanked everyone for all their work, input, feedback and the Board is looking forward to working with everyone. 	
<p>J. Cancer Center Building Naming</p>	<p>Mr. Schapper stated:</p> <ul style="list-style-type: none"> • The cancer center will now be called the Gene Upshaw Memorial Tahoe Forest Cancer Center; • At this point, we do not know how UC Davis will be included 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	<p>in the name;</p> <ul style="list-style-type: none"> • Initially, for July 17th the name will be on a vinyl sign, nothing too permanent; • Mr. Schapper stated that signage is being worked on; • This is an ongoing process • He encouraged the Board to attend the opening ceremonies on July 17th; • Discussion was held regarding the cancer center name, highlights as follows: <ul style="list-style-type: none"> ✓ Concern was expressed over choosing one donor over another for the name as well as the community's perception, since they are paying for it through the Bond; ✓ The purpose is fundamentally solid and it provides an economic avenue to sustain the cancer center; ✓ Mr. Schapper stated that the guarantee and the use of the brand provide us with a donation greater than any other donation in the history of the hospital; ✓ The initial value of the donation of the land from the Joseph family was mentioned; ✓ Mr. Schapper stated that it is interesting that the Joseph family was mentioned as there has been some discussion of using the Joseph Family legacy in the naming of the new birthing center; ✓ Mr. Schapper stated that this name was taken to the Cancer Advisory Council (CAC) and they wholeheartedly supported this naming; ✓ It was suggested that the community open house on Saturday, 7/21 be a "thank you" to the community; ✓ Mr. Schapper asked Ms. Thomason to describe the events; 	<p><u>It was moved by Mr. Kahn and seconded by Dr. Sessler to name the cancer center the Gene Upshaw Memorial Tahoe Forest Cancer Center. Motion carried unanimously.</u></p>
--	---	---



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	<ul style="list-style-type: none"> • Ms. Thomason described the activities beginning with the golf tournament activities on Sunday: <ul style="list-style-type: none"> ✓ The Ribbon Cutting event on Tuesday, 7/17 will begin at 4:30 p.m. There will be 8 or 9 speakers, Terry Upshaw will be recognized. This is primarily for the donors. In the circle of life alone there are approximately 450 donors. The donors and CAC will be recognized for their contributions; ✓ We want everyone to leave the celebration feeling recognized; ✓ Saturday's event, 7/21 is 1-4 p.m.. The goal is to have a classy, well done event. The message will be "You're invited, this is your cancer center"; ✓ 1,000 commemorative water bottles were ordered, but we don't want the message to the community to be all about refreshments and gifts. We want to show them their cancer center, the features of the cancer center. 	
<p>K. Discussion of Board Self-Assessment Goals</p>	<ul style="list-style-type: none"> • Dr. Sessler stated that this is the mid-year point and we want to call attention to the Board's goals for the year; • Dr. Cutler stated that one goal was the Board would like to get information at least one week in advance of the Board meeting. Another goal is to get a report from staff identifying the areas that are tax supported community benefits or programs; • Mr. Schapper stated that the work that has to be done is to determine which programs are sustainable and which are not, which ones are subsidized by tax support; • Mr. Long asked if we are finished with the Strategic Planning Process. Ms. Razo responded that the updated Strategic Plan was adopted by the Board. The process needs to be 	



BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
	<p>discussed what we want to do to round out the discussion about TF2020. The world of healthcare has changed. An offsite half day retreat should be planned in the next couple of months to discuss.</p> <ul style="list-style-type: none"> • Mr. Schapper clarified that the document is complete, the Board has approved it and the process begins again in the fall, which is typically done with the medical staff. 	
<p>L. Possible Change of July Board Meeting from 24th to 31st</p>	<ul style="list-style-type: none"> • Ms. Betts stated that by pushing the Board meeting back a week, would give staff more time to get the debt service set. The County doesn't usually get the assessed values to us until mid-July. This would allow more time for the Board to review the documents. • The Board agreed to move the July 24th Board meeting to July 31st. 	
<p>M. Possible Change of August Board Meeting or Perhaps Go Dark</p>	<ul style="list-style-type: none"> • Dr. Sessler requested this be put on because she is unavailable on the 28th; • Mr. Schapper stated that perhaps this could be the start of pushing the meeting to the first week of the month to allow more time for financials; • A brief discussion was held; • This will be on the agenda next month to discuss, but for the time being it will remain on 8/28. 	
<p>16. Agenda Input For Upcoming Committee Meetings</p>	<p>None were offered.</p>	
<p>17. Items for Next Meeting</p>	<ul style="list-style-type: none"> • Mr. Kahn stated that he would like to begin the annual CEO process; • August Board Meeting date 	
<p>18. Board Members Reports/Closing Remarks</p>	<p>Dr. Sessler stated that she will be running for re-election and would enjoy staying on. There is a new on-line series of courses called, "courser" if anyone is interested it just started</p>	



DATED: 6/26/12

Page 14321

BOARD OF DIRECTORS
BOARD MEETING MINUTES

AGENDA ITEM	DISCUSSIONS/CONCLUSIONS	ACTIONS/FOLLOW-UP/ RESPONSIBLE PARTY
-------------	-------------------------	---

	yesterday. It's free and interesting	
19. Open Session Report of any Reportable Actions Taken in closed session	Dr. Cutler reported that by a unanimous roll call vote in closed session this evening, the Board rejected the Kodiak Construction claim under item 5C.	
20. Adjournment	The meeting adjourned at 9:50 p.m.	

jlm